

Over 25 years of investment success driven by growing and building companies.

Founded in 1997, Saw Mill Capital is a lower middle-market private equity firm based in the suburbs of New York. We are growth focused investors that invest for the long run, beyond our ownership period. We don't flip businesses; we build stronger businesses.

Investment Criteria

- Attractive industry demand trends
- Compelling, multi-faceted growth prospects
- Favorable competitive dynamics
- Defensible market position
- Strong existing management teams, or businesses with planned management transitions
- Owned by entrepreneurs, families, private equity groups, and public and private corporations
- Headquartered in North America

\$3-25M

Annual Adjusted **EBITDA**

\$15-75M

Equity Check Size

Control Investments

Ownership Requirements

Business Services Specialty Distribution Manufactured Products

Areas of Focus

Unique In-House Research

Understanding industry dynamics drives superior returns, so we conduct industry research with a dedicated three-person team, enabling us to:

- Ascribe full value to businesses and growth opportunities
- Accelerate due diligence and execution speed, with greater certainty to close
- Partner with management teams and enable rapid decision-making
- Invest aggressively inside our portfolio companies

How We Operate

We stand behind our companies and management teams.

- We are one dedicated deal team through the entire life of the investment.
- We work for our management teams but are not involved in day-to-day operations.
- We are operationally minded investors but do not use operating partners.
- We build highly-relevant, industry-sourced board of directors for each company.

By the Numbers

\$400M

Current Fund Size

25+	20
Year	Year Avg. Senior
History	Team Tenure
11	3
Investment	Person In-house
Professionals	Research Team
24	9
Platform	Companies
Investments	Seeking Add-ons

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Saw Mill Capital

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Areas of Focus

Business Services

- Commercial and industrial services
- Facility-related services
- Construction and skilled trade services
- HVAC/R and building systems
- Utility and telecom infrastructure
- Energy, power, and environmental services
- Specialty rental services

Specialty Distribution

- Engineered, designed, or specified products
- Commercial and residential building and interior products
- Industrial automation
- Fulfillment & logistics

Manufactured Products

- Building products
- Packaging
- Contract and private label food and beverage
- Safety products
- Replenishment products and process consumables

Current Investments

ARCXIS

September 2019



Provider of engineering, inspection, energy efficiency, and related services

Add-on focus: New regions, cross-selling opportunities

Nemo Tile & Stone

March 2021



Distributor of tile, stone, and setting materials in residential and commercial construction Add-on focus: A&D channel,

new regions, adjacent products

Climate Pros

November 2017



Provider of refrigeration and HVAC maintenance, repair and installation services Add-on focus: Refrigeration, new

regions, technology, new services

Rasa Floors

December 2021



Provider of flooring installation services, with a focus on the multi-family market

Add-on focus: New Geographies, multi- and single-family

Complete Automation Solutions

January 2017



Designer, distributor, and integrator of automation solutions

Add-on focus: New territories, engineering, panel building, system integrators

Versatrim

December 2021



Manufacturer of floor molding and trim for residential applications

Add-on focus: Geographic expansion, adjacent products

Industrial Refrigeration Pros

October 2021



Provider of construction, repair and maintenance services for industrial refrigeration systems

Add-on focus: Food Processing Refrigeration, Warehouse Refrigeration, New Regions

Victory Energy November 2012

VICTORY ENERGY

Designer and manufacturer of boilers and heat recovery

steam generators and related

equipment

Let's Pave June 2019

Provider of outsourced parking lot maintenance and repair services

Add-on focus: Adjacent services, ADA compliance, technology

Wolf-Gordon

January 2016

Wolf Gordon 1

Designer and distributor of vinyl wallcoverings, textiles, and related building products

Add-on focus: Tangential products, national scale

Select Prior Investments

Gateway Packaging Company Packaging



Pexco

Extruded Plastic Products



Janus International Group **Building Products**



Environmental Testing, Rentals Terra Renewal

Pine Environmental Services



MeTEOR Education Distribution, Education



Wastewater, Transportation